

**County Executive
Of
Howard County, Maryland**

Executive Order: 2016-18
Date: December 5, 2016
**Subject: Spending Affordability
Advisory Committee**

WHEREAS, the County Executive is concerned about maintaining Howard County's excellent fiscal condition despite challenging economic conditions; and

WHEREAS, the County Executive wishes to have guidance from the citizens of Howard County in reviewing revenue, operating, and capital budgets; and

WHEREAS, the County Executive wishes to assure that the county does not overburden itself with debt while seeking to address critical capital and infrastructure needs of the county and desires to maintain its current excellent bond rating; and

WHEREAS, the county expenditures for the operating and capital budgets must be planned and controlled so that the level of county spending is consistent with the economic and revenue growth of the county; and

WHEREAS, the county is faced with long-term environmental, transportation, educational, safety and employee benefit obligations; and

WHEREAS, the planning and control of spending shall be exercised through the budgetary process as well as through program review; and

WHEREAS, the budget proposals on spending affect not only the next fiscal year, but future fiscal years; and

WHEREAS, the county is facing continued demands for additional necessary infrastructure and mandated services, putting pressure on the operating budget and the county's debt capacity; and

WEREAS, the county is considering different options including public-private partnership (P3) for a courthouse capital project

NOW, THEREFORE, BE IT ORDERED that a Spending Affordability Advisory Committee is established. The duties and responsibilities of the committee shall include:

1. Review in detail the status and projections of revenues and expenditures for the county, not only for fiscal year 2018, but also for fiscal years 2019 through 2022.
2. Evaluate future county revenue levels and consider the impact of economic indicators such as changes in personal income, assessable base growth, and other data which the committee considers applicable.
3. Evaluate expenditure levels with consideration of the long-term obligations facing the county, and the best way to pay for them.
4. Evaluate different options of a courthouse capital project given the project's size and potential use of new financing and business arrangement.

The committee shall present to the County Executive, on or before January 23, 2017, a report evaluating different financing options of a courthouse capital project with recommendations.

The committee shall present to the County Executive, on or before March 1, 2017, a report including:

- a. Projections of General Fund revenue for the upcoming fiscal year
- b. A recommended level of new county debt authorization
- c. The anticipated effect of the committee's budget recommendations on future budgets
- d. Other findings and/or recommendations that the committee deems appropriate

BE IT FURTHER ORDERED that the Spending Affordability Advisory Committee shall consist of the following citizens and representatives of major organizations:

Alex Adler
 Drew Clark
 Richard Clinch, PhD.
 Lynn Coleman, Howard Community
 College
 Beverly Davis, Howard County Public
 School System
 Ryan Frederic
 Christine E. O'Connor, Howard County
 Board of Education
 Valerie Gross, Howard County Library
 System
 Bruce Harvey
 Steve Hunt
 Barbara Lawson

Larry Letow
 Milton Matthews, Columbia Association
 Leonardo McClarty, Howard County
 Chamber of Commerce
 Dwight Mikulis
 Steve Poynot
 Steve Sachs
 Scott Segrist
 Sue Song
 Rev. Robert Turner
 Joshua Tzucker
 Edward L. Waddell, CPA
 James Young, Howard County General
 Hospital

BE IT FURTHER ORDERED that Steve Sachs shall serve as the Committee's Chair, and that the following county staff members will serve as advisors to the Committee:

Caitlin Connors, Internal Auditor
Craig Glendenning, Howard County Auditor
Stanley Milesky, Director, Department of Finance
Lonnie R. Robbins, Chief Administrative Officer
Jahantab Siddiqui, Deputy Chief of Staff, Office of the County Executive
Holly Sun, Budget Administrator
Larry Twele, Howard County Economic Development Authority

IN WITNESS, WHEREOF, I, Allan H. Kittleman, as County Executive of Howard County, Maryland have hereunto set my hand and caused the seal of Howard County to be affixed this 5th day of December, 2016.


Allan H. Kittleman