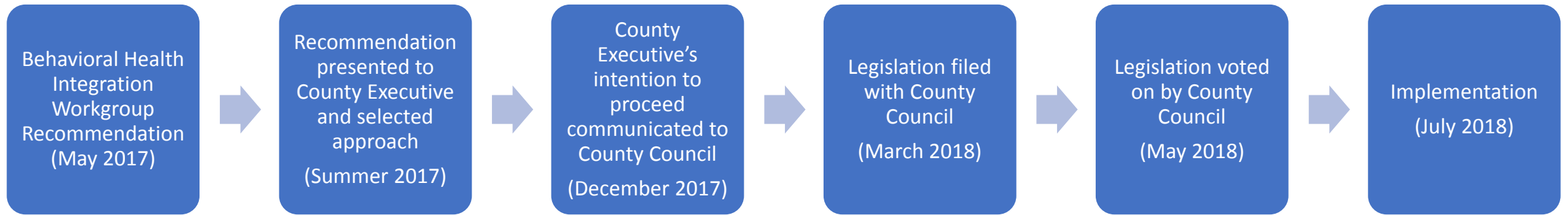


# Goals and Objectives

Answer research questions pertaining to the following:

- ✓ 1. Rationale for integration
- ✓ 2. Functions of the local authorities
- ✓ 3. The integration spectrum
- ✓ 4. Integration approach
- 5. Which option best supports the desired model**
- 6. Model selection and governance structure

# Timeline



# Maryland Jurisdictions Integrated in Health Dept.

Jurisdiction	Originating Organization (CSA)	Originating Organization (LAA)
Baltimore County	Health Department	Health Department
Calvert County	Health Department	Health Department
Carroll County	Health Department	Health Department
Garrett County	Non-Profit	Health Department
Montgomery County	HHS	HHS
Prince George's County	County Gov't (not Health Dept.)	Health Department
Wicomico County	Health Department	Health Department
Worcester County	Non-Profit	Health Department

# Administrative Services Organization (ASO)

Maryland's behavioral health ASO (Beacon Health Options) authorizes services, provides utilization management, management information, claims processing, and evaluation services.

The ASO relies on the direct access CSAs and LAAs have with users and providers to maximize the ASO's performance

# ASO (continued)

The ASO provides the following services:

- 24-hour access for clinically related calls
- Referring individuals to qualified service providers
- Preauthorization of non-emergency care
- Review of Authorization Plans to assist in determining whether an individual meets Medical Necessity Criteria and is part of the Public Behavioral Health System
- Conducting utilization reviews of services
- Collecting data
- Processing claims
- Remitting payments
- Assisting with the evaluation of the PBHS

# LAA Functions

*Mission:* plans, manages, and monitors publicly funded substance use disorder services in Howard County

*Program-related duties:* DSS screenings; Detention Center treatment; resource and referrals; peer recovery support services; care coordination; overdose response; drug court case management; prevention

*Policy duties:* needs assessments; planning; program evaluation

*Other duties:* service provider contracting and TA; staff and agency trainings; financial reporting; data collection; grants management; complaint investigations

# CSA Functions

*Mission:* planning, managing, monitoring State-funded mental health services for priority populations

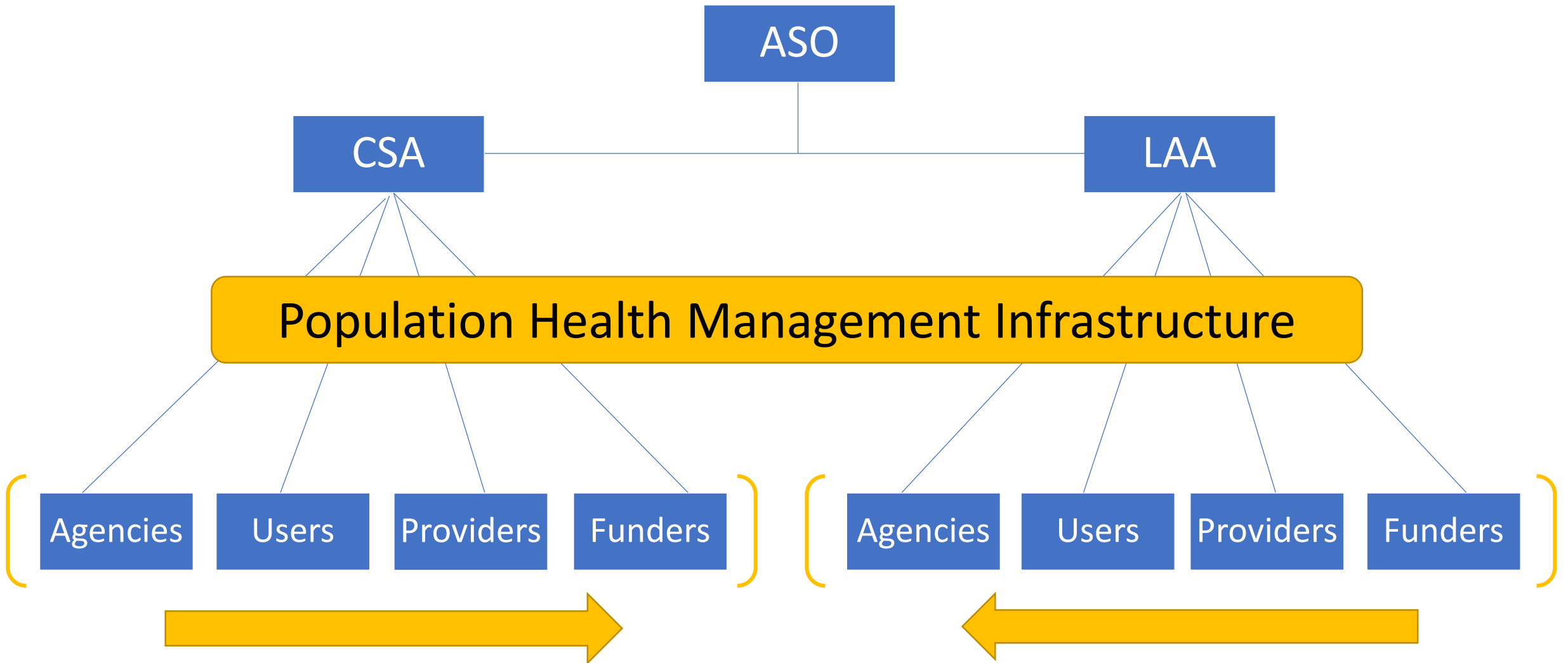
*Program-related duties:* case management; screenings

*Policy duties:* needs assessments; planning; program evaluation

*Other duties:* service provider contracting and TA; staff and agency trainings; financial reporting; data collection; grants management; complaint investigations

# Third Option

# The Integration Picture



# Assessment

<b>Model Functions</b>	<b>Option 1 - Health Dept.</b>	<b>Option 2 - Non Profit</b>	<b>Option 3 - Non Profit as Subsidiary of Health Dept.</b>	<b>Justification</b>	<b>Fiscal Impact</b>
Care Coordination				Existing infrastructure Skills sets Financial strength Visibility Flexibility	
Serve all residents					
Address the needs of specific populations and highest utilizers					
Identify and address care gaps					
Refer and link patients to services					
Address accessibility					
Embed care managers in behavioral health system					
Ensure provisions when services are unavailable					
Address link to chronic disease management					
Quality Assurance					
Measure outcomes					
Data analysis					
System performance					
Monitor compliance with laws that protect health					
Program evaluation					
Grants management					
Provider Support					
Technical assistance and training					
PCP navigation					
Education on other community resources					
Build private provider pool					
Inform stakeholders on each other's work					
Embed behavioral health in stakeholders' missions					
Develop avenues for providers/PCPs to increase accessibility					
Provide support to smaller providers					
Maintain and encourage utilizations of referral network					
Policy and Advocacy					
Education, public awareness					
Work with insurance markets					
Mobilize community partners					
Develop policies and plans					
Research new insights and solutions					

# Next Meeting

G & O #6: Model selection and  
governance structure