

ARTICLES OF INCORPORATION
OF
SHAH & ASSOCIATES, INCORPORATED

approved and received for record by the State Department of Assessments and Taxation
of Maryland June 19, 1978 at 8:30 o'clock A. M. as in conformity
with law and ordered recorded. 000701
3

Recorded in Liber 2418, folio , one of the Charter Records of the State
Department of Assessments and Taxation of Maryland.

Bonus tax paid \$ 20.00 Recording fee paid \$ 15.00 Special Fee paid \$

To the clerk of the Circuit Court of Montgomery County

IT IS HEREBY CERTIFIED, that the within instrument, together with all indorsements thereon, has
been received, approved and recorded by the State Department of Assessments and Taxation of Maryland.

AS WITNESS my hand and seal of the said Department at Baltimore.

William J. Sumner



A 74162

SHAH & ASSOCIATES, INCORPORATED

(11/17/01)

ARTICLES OF INCORPORATION

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FIRST: The undersigned, Kenneth L. Crosson, whose post office address is 7700 Leesburg Pike, Suite 411, Falls Church, Virginia, being at least twenty-one (21) years of age, does hereby form a corporation under the general laws of the State of Maryland.

SECOND: The name of the corporation (which is hereinafter called the Corporation) is Shah & Associates, Incorporated. I

THIRD: The purposes for which the corporation is formed are as follows: To transact any or all lawful business, not required to be specifically stated in the Articles of Incorporation, and to conduct the business of engineering consulting services and seminars.

FOURTH: The post office address of the principal office of the Corporation in Maryland is 467 North Frederick Avenue, Gaithersburg, Maryland, 20760. The name and post office address of the resident agent of the Corporation are Kanaiyalal R. Shah, 2 Winesap Court, Gaithersburg, Maryland, 20760. Said resident agent is a citizen of Maryland and actually resides therein.

FIFTH: The total number of shares of stock which the Corporation has authority to issue is Five Thousand (5,000) at no par value, all of one class.

SIXTH: The number of directors of the Corporation shall be three (3), which number may be increased or decreased pursuant to the bylaws of the Corporation, but which shall never be less than the number authorized by law; and the names of the directors who shall act until the first annual meeting, or until their successors are duly chosen and qualified are: Kanaiyalal R. Shah, Daksha K. Shah and Udayan K. Shah.

SEVENTH: The following provisions are hereby adopted for the purpose of defining, limiting, and regulating the powers of the Corporation and of the directors and stockholders:

The Corporation shall have the power to:

1. Have perpetual existence;
2. Sue, be sued, complain, and defend in all courts;
3. Have, use, alter, or abandon a corporate seal;
4. Transact its business, carry on its operations, and exercise the powers granted by the laws of the State of Maryland in any state, territory, district, and possession of the United States and in any foreign country;
5. Make contracts and guarantees, incur liabilities, and borrow money;
6. Sell, lease, exchange, transfer, convey, mortgage, pledge, and otherwise dispose of any or all of its assets;
7. Issue bonds, notes, and other obligations and secure them by mortgage or deed trust of any or all of its assets;
8. Acquire by purchase or in any other manner, and take, receive, own, hold, use, employ, improve, and otherwise deal with any interest in real or personal property, wherever located;

CLERK'S OFFICE
MONTG. CO., MD.

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9. Purchase, take, receive, subscribe for, or otherwise acquire, own, hold, vote, use, employ, sell, mortgage, loan, pledge, or otherwise dispose of and otherwise use and deal in and with stock and other interests in and obligations of other Maryland and foreign corporations, associations, partnerships, and individuals;

10. Subject to the limitations provided in this article, acquire any of its own stock, bonds, notes, and other obligations and securities.

11. Invest its surplus funds, lend money from time to time in any manner which may be appropriate to enable it to carry on the operations or fulfill the purposes specified in its charter, and take and hold real and personal property as security for the payment of funds so invested or loaned;

12. Be a promoter, partner, member, associate, or manager of any partnership, joint venture, trust, or other enterprise;

13. If authorized by its board of directors, make reasonable gifts or contributions out of profits to or for the use of;

(i) The United States, another state of the United States, a territory, possession, or district of the United States, or any institution, agency or political subdivision of any of them; and

(ii) Any governmental or other organization, whether inside or outside the United States, for religious, charitable, scientific, civic, public welfare, literary, or educational purposes;

14. Elect its officers and appoint its agents, define their duties, determine their compensation, and adopt and carry into effect employee and officer benefit plans;

15. Adopt, alter, and repeal bylaws not inconsistent with law or its charter for the regulation and management of its affairs;

16. Exercise generally the powers set forth in its charter and those granted by law; and

17. Do every other act not inconsistent with law which is appropriate to promote and attain the purposes set forth in its charter.

EIGHTH: The duration of the Corporation shall be perpetual.

IN WITNESS WHEREOF. I have signed these Articles of Incorporation on the 15 of JUNE 1978.

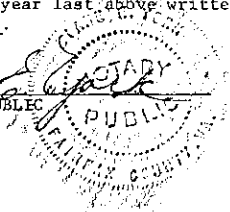
[Signature]
Witness

[Signature]
Kenneth L. Crosson

STATE OF MARYLAND
COUNTY OF FAIRFAX, to-wit:

I HEREBY CERTIFY that on JUNE 15, 1978, before me, the subscriber, a notary public of the State of Maryland, in and for the county aforesaid, personally appeared Kenneth L. Crosson and acknowledged the foregoing Articles of Incorporation to be his act.

WITNESS my hand and notarial seal, the day and year last above written. My commission expires: 11-4-80.

[Signature]
NOTARY PUBLIC


STATE DEPARTMENT OF ASSESSMENTS
AND TAXATION

RECEIVED

DATE	8-30 AM	MO.	19	YEAR	1988
AMOUNT	20				
	15				
	35				
TOTAL		55			

Ken Boston
 400 Leasing Bldg
 Suite 411
 15th St., N. 2200's